

CALIFORNIA STATE UNIVERSITY, NORTHRIDGE EDUCATIONAL RESOURCES COMMITTEE

MINUTES OF MEETING 12-11-2018 APPROVED BY COMMITTEE 03-12-2019
Sub. To Exec. Comm. _____ Approved by Exec. Comm. _____
Sub. To Acad. Senate _____ Approved by Acad. Senate _____
POLICY ITEMS _____

Members Present:

Dianne Bartlow, Lindsay Brown, Nazaret Dermendjian, Kim Henige, Greg Knotts, Linda Noblejas (recording), Jerald Schutte, Josh Sides, Sally Spencer, Jon Stahl, Diane Stephens (non-voting)

Members Excused:

Yarma Velazquez-Vargas

1. Call to Order

The meeting was called to order at 2:02 p.m.

2. Approval of the Agenda

The agenda was approved.

3. Approval of the Joint ERC-ATC Meeting Minutes of November 13, 2018

The minutes of the Joint ERC-ATC meeting of November 13, 2018 were approved.

4. ERC Chair's Report

Dermendjian stated that the Faculty Senate took a vote to continue to not participate in the implementation of the Executive Orders so the discussion on resource implications on the possible GE scenarios was removed from today's agenda. It was replaced by the discussion of a potential graduated fee structure that he mentioned at the last meeting.

He reported that on November 16, he attended the UPBG and there were many people in attendance. There are two issues that the Committee needs to be aware of; one is that the campus has a structural deficit of about \$11M. The faculty got a 3.5% increase in salary and benefits and the state appropriation or funding we received from the state did not match our expenditures. Reserves can cover the shortfall this time but it will become a problem in the next few years. The second issue is the increase in average unit load and the campus providing more classes with no increase in student fee revenues. The discussion of a potential graduated fee structure later will assist the Committee to see if

this issue can be put forth to Faculty Senate as a resolution. Stephens added that a large part of the deficit is also in the drop in international students and the cumulative effect of that is \$6M and it is more than half of our shortfall. Discussion ensued with questions about the structural deficit, recruiting for international students, increase in average unit load, etc.

He also reported that at Faculty Senate the motion of no confidence in the President did not pass. The motion for no confidence in the Chancellor was postponed to the next meeting.

5. ERC Executive Secretary's Report

Stephens added that the budget's structural deficit is much higher than we are seeing this year because the University is using reserves to cover part of the deficit. Based on the history of our University in terms of budget reductions, Academic Affairs as a division, has colleges and units with differential abilities to weather the storm. The way the curriculum is structured in the different colleges and the ability to use the lever of shifts in enrollment to cover the cost, changes in enrollment, and the extent for which folks adjusted for reductions that occurred a few years ago, are all factors that affect the ability to respond well financially. Academic Affairs is also taking cuts in the budget centrally, with minor exceptions for special programs and those focused on student success, such as the Educational Opportunity Program and the Learning Resources Center. Units with budgets less than \$1M were also exempted from the reduction plan. Principles that underlie our planning include preserving student employment and avoiding layoffs. Academic Affairs is centrally providing \$1M in one-time funds to offset this year's cuts in the Division. Significantly, the University has not finalized the 2017/18 budget. The Interim Provost has met with the individual deans and will meet again with them along with their directors of finance and operations in the third week of January.

Stephens updated everyone on the following:

- a. The Director of Academic Budget Management position in Academic Resources and Planning has been filled by Callie Juarez from the College of Health and Human Development.
- b. The Manager of Academic Resources (MAR) title in all the colleges have been changed to Director of Finance and Operations.
- c. Humanities has also hired their new Director of Finance and Operations, Janene White, who has replaced Elizabeth Whirledge who retired.
- d. The Director of Finance and Operations in Science and Math search is still ongoing.
- e. Lilac Hall had its Open House last December 10 with the President and Vice Provost in attendance both speaking. Research cluster faculty also provided tours for the guests.

6. Statewide Academic Senate Report – Jerry Schutte

Schutte shared the following with the Committee:

- a. Budget – He stated that Associate Vice Chancellor Ryan Storm and CSU Budget Director Kara Perkins presented information concerning the state of the CSU budget. They are asking the State for a General Fund increase of \$456M and a \$98M increase in student fee revenue or 5% enrollment growth for the total of \$554M. The base budget supplement request contains \$75M for the Graduation Initiative, \$206m for 5% enrollment growth, \$148m for employee compensation increases (i.e., approximately 3% increase), \$80M for academic facilities and infrastructure needs and \$45M for mandatory cost increases (i.e., health care benefits, retirement contributions, etc.) for a total of roughly \$554M. The Board of Trustees (BOT) is also asking for a one-time funding augmentation of \$15M to meet student basic needs and \$250M for deferred maintenance.
- b. The Committee on Academic Technology and Online Education (CATOE) met online last week and had a follow-up meeting on Monday morning. The meeting is regarding the resolutions that was passed two years ago. It called for a census or baseline of the 23 campuses for their practices and protocols for online instruction. There is no central information in the Chancellor’s Office. The CATOE agenda in January will include the vetting of the resolution that would assess each of the campuses on their online education practices and the results will be shared to all.
- c. There will be resolutions that will be voted on at the January meeting that are important and might be relevant for this committee: *(Resolutions list can be found in myCSUNbox)*
 - i. Adoption of the Tenets of Shared Governance in the CSU
 - ii. Increased funding for the Electronic Core Collection (ECC)
 - iii. Encouraging responsible Curriculum Development and Modification under HERRA
 - iv. Examining the impact of attrition and enrollment growth on the number of CSU students.

7. Potential Graduated Fee Structure

Dermendjian started the discussion by providing some models of fee structures being used by other universities. He stated that there is no perfect model and all have their advantages and disadvantages. He showed the data of units taken by our undergraduate students in a semester in our current fee structure (Attachment A). Discussion ensued on different tiers in tuition, campus culture and behavior, opposition for tuition increases, realistic targets, grant requirements for students, State University Grant, etc. The Committee decided to continue discussion at the next meeting.

8. Adjournment

The meeting was adjourned at 3:51 p.m.

Notes:

The next ERC meeting will be held on February 12, 2019 from 2:00 – 4:00 p.m. in UN 211.

**** THERE WAS NO POLICY RECOMMENDATION PUT FORTH AT THIS MEETING FOR SENATE CONSIDERATION. HOWEVER, THERE WAS A DISCUSSION OF A POSSIBLE RESOLUTION ON A NEW GRADUATED FEE STRUCTURE TO HELP OFFSET IMPACTS OF THE AVERAGE UNIT LOAD INCREASING AND THE BUDGET DEFICIT.***