



CSUN[®]

CALIFORNIA
STATE UNIVERSITY
NORTHRIDGE

2019/20 Budget Planning

University Planning and Budget Group

August 23, 2019

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2019/20 OPERATING BUDGET

CALIFORNIA
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2019/20 Operating Budget Summary

	2018/19	2019/20	Delta
FTES			
<i>Resident</i>			
CO Target	27,139	27,833	694
Actual/Projected	29,211	29,506	295
<i>Non-Resident</i>	1,603	1,390	(213)
Headcount			
<i>Resident</i>	35,016	34,890	(126)
<i>Non-Resident</i>	1,829	1,600	(229)
Sources of Funds			
State Appropriation	\$ 217,327,496	\$ 246,171,096	\$ 28,843,600
State Tuition Fees	219,074,120	214,502,500	(4,571,620)
Other Fees	21,291,465	21,996,851	705,386
	\$ 457,693,081	\$ 482,670,447	24,977,366

NOTE: 2019/20 FTES projection as of March 2019

2019/20 Budget Planning Goals Discussed by Cabinet, 8/8/19

- Address reliance on one-time operating funds to balance annual operating budgets
- Maintain reasonable central operating reserve balance
- Allocate operating funds for key priorities (one-time)
- Recognize and prepare for potential economic downturn within the next two budget cycles

Key Revenue Trends

- State Appropriations
- Student Fee Revenue

2019/20 Operating Budget Analysis

New State Appropriations (Permanent)	\$	28,843,600
Commitments	\$	(17,584,956)
Drop in Tuition Fee Revenue (Resident & Non-Resident)	\$	<u>(4,571,620)</u>
	Balance \$	6,687,024
Prior Year's Shortfall (covered by one-time resources)	\$	<u>(6,761,813)</u>
	Net \$	(74,789)
New State Appropriations (One-Time)	\$	4,837,000
Funds Potentially Available for One-Time Uses	\$	<u>4,762,211</u>



UNIVERSITY RESERVES AND BALANCES

<https://csun.openbook.QUESTICA.com>

Pepper ... And Salt

THE WALL STREET JOURNAL



*"I'm going to bombard you
with graphs until you agree."*



GI 2025 AND TENURE TRACK FACULTY HIRING

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GI2025 Permanent Allocation Cash Flow

	2016/17	2017/18	2018/19	2019/20	2020/21
GI2025 Funds for Staff Positions	\$ 900,000	\$ 900,000	\$ 900,000	\$ 900,000	\$ 900,000
GI2025 Funds for 44 Faculty Positions @ \$85,630			4,061,313	5,919,000	5,919,000
GI2025 Funds for 34 Faculty Positions @ \$86,046				705,400	4,662,000
GI2025 Funds for 5 Faculty Positions @ \$88,197 + continuing initiatives					3,724,000
<i>Permanent Allocations</i>	900,000	900,000	4,961,313	7,524,400	15,205,000

SUMMARY:

2016/17: \$ 900,000

2017/18: \$5,919,000

2018/19: \$4,662,000

2019/20: \$3,724,000

TOTAL: \$15,205,000

Tenure Track Hiring in Eight Colleges ¹

	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	Total
Approved Hires ^{2,4}	95	10	46	42	17	56	4	270
Actual Hires ^{3,4}	81	22	50	40	18			211

NOTES:

¹Excludes Library

²Approved Hires indicated by year first approved

³ Includes CF approved positions

⁴Includes Cluster Faculty

CAPITAL PROGRAM

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PROJECTS (ongoing)	FUNDING	SOURCE	ESTIMATED COMPLETION
<p>Central Plant Heating Hot Water Piping Replacement Campus Wide Piping Replacement (Complete) Oviatt & Jacaranda (Remaining)</p>	<p>\$23,949,000 (Total since 14/15)</p>	<p>CSU Critical Infrastructure Allocations</p>	<p>December 2019</p>
<p>Electrical Infrastructure Replacement Campus Wide Legacy Electrical Replacement (Complete) Bookstein Hall, Education, Monterey 5kv Switch Replacement (Remaining) Science Building 1.2 Megawatt Emergency Generator</p>	<p>\$13,861,000 (Total since 14/15)</p>	<p>CSU Critical Infrastructure Allocations</p>	<p>August 2019</p>
<p>Satellite Central Plant Cooling Tower Replacement</p>	<p>\$3,890,000</p>	<p>CSU Deferred Maintenance Funding</p>	<p>Later Summer / Early Fall 2019</p>
<p>G6 Parking Structure 1550 Stalls</p>	<p>\$33,198,130</p>	<p>CSUN Parking Program</p>	<p>Late Spring / Summer 2020</p>
<p>~30 Minor Capital Renovations Student Housing Summer Renovations Siemens Energy Management System Upgrade Fire Alarm Replacements Trades Roof Replacement</p>	<p>\$10,000,000 Various</p>	<p>CSUN Departments Campus DM Enterprise Funds</p>	<p>Various</p>

PROJECTS In design phase	FUNDING	SOURCE	STATUS
Plummer / Darby Intersection Traffic Signal New B6 Lot Entrance Currently in Plan Check with LA City DOT	\$2,969,841	CSUN Parking Program	Design - Summer 2019 Construction – Winter 2020
Restaurant and Conference Center Schematic Design	\$3,500,000 (TUC) \$3,500,000 (CSUN)	TUC Reserves CSUN portion funded from CSU Capital Renewal and Deferred Maintenance	Design - December 2019 Construction – August 2020
Baseball Ball Park Field Lights Design	\$1,800,000	Donor Funds	Design - Summer 2019 Construction – Fall 2019
HOTEL P3 Project Hilton Garden Inn	\$44M	Private Developer Funding	BOT Approval- Sept. 2019 Design/Plan Check – June 2020 Construction – Summer 2021
Education Building / Bookstein Mechanical Unit / Piping Replacement	\$2,400,000	CSU Deferred Maintenance Funding	PPM Project 2019/20

PROJECTS	FUNDING	SOURCE	STATUS
<p align="center">Storm Drain Repairs South of Live Oak & Cypress/Nordhoff</p>	<p align="center">\$700,000</p>	<p align="center">CSU Deferred Maintenance Funding</p>	<p align="center">2019/20</p>
<p align="center">Replace Oviatt Library ASRS (Arms 1, 3, 5)</p>	<p align="center">\$1,000,000</p>	<p align="center">CSU Deferred Maintenance Funding</p>	<p align="center">2019/20</p>
<p align="center">Oviatt Portico Brick Deck Replacement</p>	<p align="center">\$1,800,000</p>	<p align="center">CSU Deferred Maintenance Funding</p>	<p align="center">2019/20</p>
<p align="center">Elevator Repair and Replacement Jacaranda & Eucalyptus</p>	<p align="center">\$2,150,000</p>	<p align="center">CSU Deferred Maintenance Funding</p>	<p align="center">2019/20</p>

FUTURE MAJOR CAPITAL PROJECTS	FUNDING	SOURCE	STATUS
<p align="center">Sierra Annex Classroom Replacement for Sierra Hall</p>	<p align="center">\$49,959,000 (\$44.8M CSU/ \$5.1M CSUN Campus Share)</p>	<p align="center">CSU Systemwide Revenue Bond (2019/20) Required Campus Contribution</p>	<p align="center">Document Development</p>
<p align="center">Sierra Hall Capital Renewal</p>	<p align="center">\$105,649,000 (\$95.1M CSU/ \$10.5M CSUN Campus Share)</p>	<p align="center">March 2020 Bond Initiative Subject to Voter Approval</p>	<p align="center">Document Development</p>
<p align="center">Redwood Hall Renovation</p>	<p align="center">\$46,277,000 (\$43M CSU/\$3.3M CSUN Campus Share)</p>	<p align="center">March 2020 Bond Initiative Subject to Voter Approval</p>	<p align="center">Feasibility Study Complete</p>

Sierra Annex

